

1 Yvette Davis, State Bar No. 165777
Haight, Brown & Bonesteel
2 2050 Main Street, Suite 600
Irvine, CA 92614
3 Phone: 714-426-4607
Fax: 714-754-0826
4 Email: ydavis@hbblaw.com

5
6 Mark A. Knueve (*pro hac vice*)
Daniel J. Clark (*pro hac vice*)
Adam J. Rocco (*pro hac vice*)
7 VORYS, SATER, SEYMOUR AND PEASE LLP
52 E. Gay Street, P.O. Box 1008
8 Columbus, Ohio 43216-1008
Phone: 614-464-6436
9 Fax: 614-719-5054
Email: maknueve@vorys.com
10 djclark@vorys.com
ajrocco@vorys.com

11 *Attorneys for Defendants Big Lots Stores, Inc. and PNS Stores, Inc.*

12
13 **UNITED STATES DISTRICT COURT**
CENTRAL DISTRICT OF CALIFORNIA
14 **WESTERN DIVISION**

15 Viola Hubbs, individually, and on behalf
of other members of the general public
16 similarly situated,

17 Plaintiff,

18 vs.

19 Big Lots Stores, Inc., an Ohio
corporation; PNS Stores, Inc., an Ohio
20 corporation; and Does 1 through 10,
inclusive,

21 Defendants.
22
23
24
25
26
27
28

CASE NO. 2:15-cv-01601-JAK-AS

**DEFENDANTS' OPPOSITION TO
PLAINTIFFS' MOTION FOR
CLASS CERTIFICATION**

[Filed concurrently with Declaration of Mark A. Knueve; Declaration of Letty Jeric, Declaration of Theresa Oakley, , Declaration of Steven Tuscher, Declaration of Augustin Serrato, Declaration of Mani Algarsamy;, Declarations of Putative Class Members, Rebuttal Expert Report of Brendan Burke, Defendants' Request for Judicial Notice]

Judge: Hon. John A. Kronstadt
Date: May 15, 2017
Time: 8:30 a.m.
Ctvm: 10B
Trial Date: January 16, 2018

TABLE OF CONTENTS

1		
2	TABLE OF AUTHORITIES	III
3	INTRODUCTION	1
4	STATEMENT OF FACTS	2
5	A. Big Lots, Its Stores, And The Named Plaintiffs	2
6	B. Big Lots Prohibits Off-The-Clock Work	3
7	C. Big Lots’ Lawful Closing Policy and Procedures	3
8	D. Big Lots’ Lawful Bag Check Policy and Practice	5
9	E. Big Lots’ Lawful Rest Break Policy and Practice	7
10	F. Big Lots’ Lawful Overnight Meal Break Policy and Practice.....	8
11	G. Calculation of Big Lots’ Quarterly Bonuses.....	9
12	ARGUMENT	10
13	A. Standard of Review	10
14	B. The Complaint Does Not Provide Notice Of Three Subclasses	11
15	C. The Court Should Deny Certification Of The Closing Shift Class	12
16	a. Introduction.....	12
17	b. The subclass does not meet the requirements of	
18	Rule 23(a)	12
19	c. The subclass does not meet the requirements of	
20	Rule 23(b)(3).....	13
21	D. The Court Should Deny Certification Of The Security Inspection	
22	Class	15
23	a. The proposed subclass is not ascertainable	15
24	b. The subclass does not meet the requirements of	
25	Rule 23(a)	16
26	c. The subclass does not meet the requirements of	
27	Rule 23(b)(3).....	16
28	E. The Court Should Deny Certification Of The UCL Rest Break	
	Premiums Class.....	17
	a. The subclass does not meet the requirements of	
	Rule 23(a)	17

1	b.	The subclass does not meet the requirements of Rule 23(b)(3).....	18
2	F.	The Court Should Deny Class Certification Of The Overnight Shift Class And The UCL Meal Period Premiums Class	20
3	a.	The subclass does not meet the requirements of Rule 23(a)	20
4	b.	The subclass does not meet the requirements of Rule 23(b)(3).....	21
5	G.	The Court Should Deny Certification Of The Regular Rate Class.....	21
6	a.	The class does not meet the requirements of Rule 23(a)	21
7	b.	The class does not meet the requirements of Rule 23(b).....	22
8	H.	The derivative claims should not be certified	23
9	I.	Plaintiffs’ counsel has not shown that he is an adequate representative	23
10		CONCLUSION.....	25

TABLE OF AUTHORITIES

CASES

1		
2		
3		
4	<i>Abdullah v. U.S. Security Associates, Inc.</i> , 731 F.3d 952 (9th Cir. 2013)	19
5	<i>Achal v. Gate Gourmet, Inc.</i> , No. 15-cv-01570, 2015 U.S. Dist. LEXIS	
6	92148 (N.D. Cal. July 14, 2015)	23
7	<i>Amey v. Cinemark USA Inc.</i> , 2015 U.S. Dist. LEXIS 63524 (N.D. Cal.	
8	May 13, 2015).....	11
9	<i>Baker v. Big Lots Stores, Inc.</i> , CV 08-1450 (C.D. Cal. 2009)	11
10	<i>Bodner v. Oreck Direct, LLC</i> , 2007 U.S. Dist. LEXIS 30408 (N.D. Cal.	
11	2007)	25
12	<i>Brown v. Am. Airlines, Inc.</i> , 2011 U.S. Dist. LEXIS 99495 (C.D. Cal.	
13	Aug. 29, 2011)	12
14	<i>Brown-Pfifer v. Saint Vincent Health, Inc.</i> , 2007 U.S. Dist. LEXIS	
15	69930 (S.D. Ind. Sept. 20, 2007).....	24
16	<i>Burnell v. Swift Transp. Co of Ariz., LLC</i> , 2016 U.S. Dist. LEXIS	
17	181372 (C.D. Cal. May 4, 2016)	18
18	<i>Chavez v. Converse, Inc.</i> , 2016 U.S. Dist. LEXIS 110305 (N.D. Cal.	
19	Aug. 18, 2016)	10, 22
20	<i>Coleman v. Jenny Craig, Inc.</i> , 2013 U.S. Dist. LEXIS 176294 (9 th Cir.	
21	2013)	10, 12, 22
22	<i>Comcast v. Behrend</i> , 133 S.Ct. 1426 (2013)	17
23	<i>Crissen v. Gupta</i> , 2014 U.S. Dist. LEXIS 114924 (S.D. Ind. Aug. 19,	
24	2014)	25
25	<i>Cummings v. Starbucks Corp.</i> , 2014 U.S. Dist. LEXIS 51970 (C.D.	
26	Cal. Mar. 24, 2014).....	18, 19
27	<i>Dukes</i> , 131 S. Ct. at 2561	19
28	<i>Ellis v. Costco Wholesale Corp.</i> , 657 F.3d 970 (9 th Cir. 2011).....	10, 11, 13, 22
	<i>English v. Apple Inc.</i> , 2016 U.S. Dist. LEXIS 1555 (N.D. Cal. Jan. 5,	
	2016)	24
	<i>Evon v. Law Offices of Sidney Mickell</i> , 688 F.3d 1015 (9 th Cir. 2012).....	11
	<i>Farms v. Calcot, Ltd.</i> , 2010 U.S. Dist. LEXIS 93548 at *18 (E.D. Cal.	
	Aug. 23, 2010)	25
	<i>Goers v. L.A. Entertainment Grp. Inc.</i> , 2:15-cv-00412 ECF 107 (M.D.	

1	Fla. 2017).....	24
2	<i>Holak v. Kmart Corp.</i> , 2014 U.S. Dist. LEXIS 78472 (E.D. Cal. June 6, 2014).....	11
3	<i>Howard v. Gap, Inc.</i> , 2009 U.S. Dist. LEXIS 105196 (N.D. Cal. 2009).....	16, 18
4	<i>In re Autozone, Inc.</i> , 2016 U.S. Dist. LEXIS 105746 (N.D. Cal. Aug. 10, 2016).....	18
5	<i>In re Organogenesis Secs. Litig.</i> , 241 F.R.D. 397 (D. Mass. 2007).....	25
6	<i>In re Taco Bell Wage & Hour Actions</i> , 2013 U.S. Dist. LEXIS 380 (E.D. Cal. Jan. 2, 2013)	18
7	<i>Jimenez v. Allstate Ins. Co.</i> , 765 F.3d 1161 (9 th Cir. 2014).....	17
8	<i>Klune v. Ashley Furniture Indus., Inc.</i> , 2015 U.S. Dist. LEXIS 44855 (C.D. Cal. Apr. 3, 2015)	20
9	<i>Koike v. Starbucks Corp.</i> , 378 Fed. App'x 659 (9th Cir. 2010).....	14
10	<i>Lewis v. Wendy's Int'l</i> , No. 09-07193, 2009 U.S. Dist. LEXIS 132013 (C.D. Cal. Dec. 29, 2009).....	23
11	<i>Martin v. Pacific Parking Systems, Inc.</i> , 583 Fed.Appx. 803 (9th Cir. 2014).....	17
12	<i>Munoz v. Giumara Vineyards Corp.</i> , 2012 U.S. Dist. LEXIS 93043 (E.D. Cal. July 5, 2012).....	12
13	<i>O'Connor v. Boeing North American, Inc.</i> , 184 F.R.D. 311 (C.D. Cal. 1998).....	15
14	<i>Ogiamien v. Nordstrom, Inc.</i> , 2015 U.S. Dist. LEXIS 22128 (C.D. Cal. Feb. 24, 2015).....	15, 16
15	<i>Ordonez v. Radio Shack, Inc.</i> , 2014 U.S. Dist. LEXIS 117446 (C.D. Cal. 2013)	18
16	<i>Pierce v. County of Orange</i> , 526 F.3d 1190 (9th Cir.).....	17
17	<i>Quinlan v. Macy's Corp. Servs., Inc.</i> , 2013 U.S. Dist. LEXIS 164724 (C.D. Cal. 2013)	13, 15, 16, 17
18	<i>Rai v. CVS Caremark Corp.</i> , 2013 U.S. Dist. LEXIS 177730 (C.D. Cal. Oct. 11, 2013)	21
19	<i>Ramirez v. Big Lots Stores, Inc.</i> , Case No. 12CECG00497 (L.A. Sup. Ct. 2012)	11
20	<i>Reed v. Cnty. Of Orange</i> , 266 F.R.D. 446 (C.D. Cal. 2010).....	13, 17
21	<i>Safeway v. Superior Court</i> , 238 Cal. App. 4 th 1138 (2 nd Dis. 2015)	19
22	<i>Spears v. First Am. eAppraiseIT</i> , 2014 U.S. Dist. LEXIS 130521 (N.D.	

1	Cal. 2014)	17
2	<i>Stiller v. Costco Corp.</i> , 298 F.R.D. 611 (S.D. Cal. 2014)	14
3	<i>Sweet v. Pfizer</i> , 232 F.R.D. 360 (C.D. Cal. 2005)	24
4	<i>Thomasson v. GC Services Limited Partnership</i> , 539 Appx. 809 (9 th Cir. 2013)	10
5	<i>Troester v. Starbucks</i> , 2014 U.S. Dist. LEXIS 37728 (C.D. Cal. 2014)	12, 13
6	<i>Viveros v. VPP Group, LLC</i> , 2013 U.S. Dist. LEXIS 97997 (W.D. Wis. July 15, 2013)	25
7	<i>Wal-Mart Stores v. Dukes</i> , 131 S. Ct. 2541 (2011)	10
8	<i>Wang v. Chinese Daily News</i> , 737 F.3d 538 (9 th Cir. 2013)	10
9	<i>Williams v. Oberon Media, Inc.</i> , 468 Fed.Appx. 768 (9th Cir. 2012)	15

STATUTES

11	29 C.F.R. § 778.210	22
12	29 C.F.R. § 778.503	10
13	Cal. Lab. Code § 203	23

RULES

15	Fed. R. Civ. P. 23(a)	11-13, 16, 17, 20, 21
16	Fed. R. Civ. P. 23(b)	22
17	Fed. R. Civ. P. 23(b)(3)	16, 17, 18, 21

INTRODUCTION

For three years, Plaintiffs have cast about for a theory in a desperate bid to get any class certified. The results are manifest. Plaintiffs seek to certify three claims (overnight shifts and bonuses) that are not identified in the operative complaint, and thus may not be certified. *Compare* ECF 87, pp. 1-2 to ECF 56.

Plaintiffs' Motion also misrepresents (or omits) material facts in an effort to manufacture "common" issues. For example, Plaintiffs falsely assert that associates must always have a bag check prior to exiting the store, regardless of whether they brought a bag. ECF 87, p. 2, 12. However, Plaintiffs themselves testified that Big Lots only conducted checks if associates brought bags. The Security Inspection Class is not ascertainable and individualized inquiries predominate.

Plaintiffs also falsely assert that Big Lots "does not include bonuses in the calculation of the regular rate of pay for overtime wages...." ECF 87, p. 21. However, the bonus plan states that the calculation includes overtime, Defendants described the calculation in responses to interrogatories, and Regional Team Leader Bill Boas testified that the calculation includes overtime. Plaintiffs have presented no competent evidence of a common unlawful policy.

Plaintiffs also falsely assert that associates working an overnight shift were not permitted to leave the store during meal breaks.¹ ECF 87, p. 18. Plaintiffs have produced no evidence that any associate was prohibited from leaving the store during a meal break, while Defendants produce herewith evidence that associates were permitted to leave. Plaintiffs lack significant proof of a common unlawful policy, individualized inquiries predominate, and the two "overnight shift" subclasses may not be certified.

Plaintiffs also falsely assert that "Big Lots admitted a practice of not paying rest breaks to its California employees." Big Lots has a lawful rest break policy, and

¹ Plaintiffs also assert that the law requires employers to allow employees to leave the premises during rest breaks. ECF 87, pp. 18-19. This is not so. *Infra*, FN 28.

1 produced documents stating that it pays premiums under appropriate circumstances,
 2 and Human Resources Manager Letty Jeric described the process. Plaintiffs have
 3 not presented significant proof of a common unlawful policy, individualized
 4 inquiries predominate, and the Rest Break Premium Class may not be certified.

5 For the Closing Shift Class, Plaintiffs rely upon the alleged “gap between the
 6 ... end of shift time and the time the store’s alarm was set.” Big Lots’ time clock is
 7 not synchronized with the alarm provider’s clocks, and there is no reason to believe
 8 that any “gap in time” is reliable. Even if it were, Big Lots’ closing procedure is the
 9 same one that has been found by this Court to be lawful. There is not significant
 10 proof of a common unlawful policy, and individualized inquiries predominate.

11 Rarely have plaintiffs in a class action produced so little evidence of common
 12 unlawful policies and so brazenly misrepresented the Record. The Court is required
 13 to conduct a “rigorous analysis” to determine whether Plaintiffs have met the
 14 requirements of Rule 23, and consider the merits as necessary to determine whether
 15 there are indeed common certifiable issues. Such an analysis is particularly
 16 appropriate here. There is no reason for this Court to put its imprimatur on any of
 17 the proposed subclasses, and they should not be certified.

18 **STATEMENT OF FACTS**

19 **A. Big Lots, Its Stores, And The Named Plaintiffs.**

20 Big Lots operates 156 stores in California. (Jeric Dec. at 3). Each store is
 21 usually managed by a Store Team Leader and one or more Assistant Team Leaders.
 22 Store associates, mostly part-time, report to the management team. (*Id.* at 4).

23 Defendants employed Viola Hubbs as a part-time associate from July 2010 to
 24 August 2013 in Los Angeles. (Hubbs Depo. 25:7-21, 62:17-21, 122:6-8).
 25 Defendants employed Brandon Coleman from 2005 to 2015 and Tamika Williams
 26 from 2010 to 2015 in San Bernardino. (Coleman Dep. 26:14-25, 31:6-33:13;
 27 Williams Depo. 32:1-4). During the relevant period, Coleman worked as a Furniture
 28 Manager/Furniture Lead and Williams worked as an associate and Associate

1 Manager.² (Williams Dep. 34:19-36:5; Coleman Dep. 33:12-34:11).

2 **B. Big Lots Prohibits Off-The-Clock Work.**

3 Upon hire, employees receive and review an Associate Handbook. (Boas
4 Dep. 252:9-12, 261:8-15; Jeric Decl. 7). Employees sign an acknowledgment
5 verifying that they received and understand the policies in the Handbook. (Williams
6 Dep. 47:22-48:22, Ex. 03; Hubbs Dep. 31:5-18; Coleman Dep. 42:17-43:19; Ex.
7 03). The Handbook prohibits off-the-clock work, states that it is each employee's
8 responsibility to accurately record time worked, and cautions that a failure to record
9 time accurately is a severe violation of Company policy. (Jeric Dep. 99:5-22, Ex.
10 9). An online policy also states that "off-the-clock" work is prohibited and that
11 employees must be paid for all hours worked. (Boas Dep. 26:7-25:5, Ex. 2).
12 Associates can make a complaint through a manager, Human Resources, or the Get
13 Real line. (Jeric Dep. 33:3-12, 55:3-5, 102:25-103:5, 146:13-17).

14 Plaintiffs knew that Big Lots' policy prohibited off-the-clock work.
15 (Williams Dep. 51:4-8, 156:8; Hubbs Dep. 32:19-33:7; Coleman Depo. 65:17-
16 66:1). Coleman enforced this policy with respect to the associates he supervised.
17 (Coleman Dep. 69:3-13). Employees throughout California also declared that they
18 are aware of the policy prohibiting work off-the-clock, that they were instructed to
19 never work off-the-clock, and that they never worked off-the-clock.³

20 **C. Big Lots' Lawful Closing Policy and Procedures.**

21
22 ² As managers, Williams and Coleman were responsible for enforcing Company
23 policy. (Williams Dep. 48:3-8, 165:22-25; Coleman Dep. 47:21-48:8, 69:9-13).

24 ³ See Aguilar Decl. 15; Albaney Decl. 15, 16; Aquilina Decl. 18, 19; Bictoria Decl.
25 15, 16; Bun Decl. 16; Camacho Decl. 15, 16; Camarena Decl. 16; Casillas Decl. 15,
26 16; Cesena Decl. 15, 16; Delgado Decl. 11; Der Decl. 20, 21; Diaz Decl. 17, 18;
27 Doornbos Decl. 15, 16; Duran Decl. 17, 18; Fleck Decl. 19, 20; Garcia, M. Decl. 19,
28 20; Garcia, S. Decl. 15, 16; Garcia, Y. Decl. 13; Ghanem Decl. 15, 16; Harris Decl.
17; Kennedy Decl. 16, 17; Lara Decl. 13; Lopez Decl. 18, 19; Mercado Decl. 17, 18;
Milner Decl. 21, 22; Mitchell Decl. 20, 22; Oldehaver Decl. 14, 15; Oliva Decl. 14;
Rael Decl. 18, 19; Saldivar Decl. 15; Salmeron Decl. 14; Straub Decl. 18, 19;
Torres Decl. 14, 15; Valdez Decl. 13; Valerio Decl. 15, 16; Vasquez Decl. 15, 16;
Villanueva Decl. 18, 19; Yi Decl. 15, 16; Zavala Decl. 16, 17.

1 After close, the store's doors are locked and a manager and one or two
 2 associates complete closing procedures. (Milner Decl. 20; Coleman Dep. 156:12-
 3 157:14, 163:7-164:5; Boas Dep. 93:6-17, 95:14-22, Ex. 9). All duties and any bag
 4 checks are to be done on the clock.⁴ (Boas Dep. 44:1-4; 88:9-21; Jeric Dep. 193:2-
 5 4). When all duties are completed, the manager and associate(s) walk to a time
 6 clock in the front of the store, clock out, and walk about ten feet to the alarm.
 7 (Coleman Dep. 16:19-23; Boas Dep. 88:3-6, 89:4-24; Williams Dep. 118:5-119:3).
 8 The manager sets the alarm by punching a 4-digit code and pushing an "arm"
 9 button. (Boas Dep. 87:13-89:24, 97:1-5; Coleman Dep. 164:19-23; Zuccala Dep.
 10 41:14-42:24, 45:1-18). Associates must leave the store within 45 seconds of setting
 11 the alarm. (Boas Dep. 87:13-16; Zuccala Dep. 46:5-13).

12 The alarm system is operated by third parties and any records are maintained
 13 by them. (Zuccala Dep. 26:6-27:10, 50:10-22; Jeric Dec. 11). Big Lots' time clock
 14 is not synchronized with the alarms' clocks. (Zuccala Dep. 96:23-97:16). As such,
 15 the time on the alarm and the time on the time clock may not be the same. Alarms at
 16 each store are not synchronized with other stores. (*Id.* at 48:15-49:10).

17 Williams testified that she clocked out, did bag checks,⁵ set the alarm, and
 18 left. (Williams Dep. 118: 2-4, 134:4-12). She testified that the alarm was 6 to 10
 19 feet from the exit and it took "a couple seconds" to set it. (Williams Dep. 118:5-
 20 119:3). Coleman testified that he finished cleaning, clocked out, and left. (Coleman
 21 Dep. 164:6-23). He claimed that it took "about a minute" to set the alarm. (*Id.* at
 22 164:24-25). If someone had a bag, Coleman checked it before setting the alarm. (*Id.*
 23 at 165:1-18). Depending on the number of people who had bags, this all could take
 24 one to five minutes. (*Id.* at 165:13-166:2). Since there were typically only two

25 ⁴ Letty Jeric, the Human Resources manager for California, was not aware of
 26 complaints of off-the-clock work at closing. (Jeric Dep. 115:8-23).

27 ⁵ Plaintiffs testified that they did bag checks off-the-clock right before they left.
 28 (Coleman Dep. 151:19-24). Coleman conceded that no one told him that bag checks
 should be done off-the-clock. *Id.*

1 employees at closing, it was generally the lower end of that range. (*Id.* at 166:3-7).

2 Numerous employees working closing shifts declared that they left the store
3 within a minute or less of clocking out.⁶ Others declared that the entire process
4 between clocking out and exiting took a minute or two.⁷

5 Plaintiffs' expert's report on this issue is unreliable due to the lack of
6 synchronization, and other issues. (*See* Declaration of Brendan Burke at ¶¶ 7-11).
7 However, Plaintiffs' expert opined that the most common time between the last
8 clock out and the alarm set was "approximately one minute," with a median "gap"
9 of 2 minutes. (Declaration of Keith Mendes (ECF 87-40), at p. 8 No. 29 and n. 22).

10 **D. Big Lots' Lawful Bag Check Policy and Practice.**

11 Big Lots' policy calls for checks for employees with "a bag, briefcase and/or
12 box." (Boas Dep. 109:11-111:1, Ex. 11). Bill Boas, who supervises California,
13 confirmed that employees without bags do not receive checks. (Boas Dep. 280:23-
14 281:4). Plaintiffs testified that employees without bags were not checked. (Williams
15 Dep. 128:3-15; Hubbs Dep. 43:9-16, 59:13-17; Coleman Dep. 138:14-24, 143:1-2).

16 Indeed, a number of stores do not perform bag checks at all.⁸ Moreover,

17 ⁶ Bictoria Decl. 14 ("The entire time between when we clock out and when leave
18 takes only seconds."); Bun Decl. 15 ("The entire process from when I clocked out to
19 when I left the store took less than a minute."); Der Decl. 18 (same); Harris Decl. 16
20 (same); Diaz Decl. 16; Doornbos Decl. 14 ("It only takes about 30 seconds between
21 us clocking out and us actually leaving the store."); Fleck Decl. 18 (same); Lopez,
22 A. Decl. 16-17 ("During closing shift, bag checks are performed before we clock
23 out....The entire process between when I clock out to when I leave the store takes
no more than three seconds."); Milner Decl. 20 ("I would be surprised if the entire
process between when we clock out when we leave takes more than 15 seconds, but
I know it does not take more than 45 seconds because that is how long we have to
get out before we trigger the alarm."). *See also* Aquilina Decl. 17; Oldehaver Decl.
13; Villanueva Decl. 17; Casillas Decl. 14; Diaz Decl. 16.

24 ⁷ Kennedy Decl. ("The entire process from when we clock out to when we are out of
25 the store takes at most two minutes, probably less."); Camacho Decl. 14 ("The entire
process takes about two minutes from when we clock out to when we leave the
store."). *See also* Garcia, S. Decl. 14; Valdez Decl. 12; Zavala Decl. 15.

26 ⁸ *See* Jeric Dep. 192:12-16 ("not all stores conduct bag checks"); Cesena Decl. 13
27 ("We do not do bag checks at this store. We stopped doing bag checks three and a
28 half years ago."); Straub Decl. 14 ("Now that the store has installed sensors, no bag
checks are performed at the front of the store."). *See also* Ghanem Decl. 13; Oliva
Decl. 12; Saldivar Decl. 13.

1 many associates (including Coleman) testified that they did not bring bags to work,
 2 and thus never had a check.⁹ Employees could avoid checks in other ways. Coleman
 3 brought his lunch in a disposable bag that he could throw away so that he did not
 4 have a check. (Coleman Dep. 140:14-20). If an employee purchased an item during
 5 a break, she could immediately put the merchandise in a car and avoid a check.
 6 (Hubbs Dep. 61:18-24, 63:4-12; Coleman Dep. 139:6-17).

7 Boas and Jeric testified that bag checks (if any) should be performed on the
 8 clock. (Boas Dep. 44:1-4; 88:9-21; Jeric Dep. 193:2-4). Coleman understood that
 9 policy did not require checks to be done “off-the-clock” and that no manager ever
 10 told him that checks had to be done “off-the-clock.” (Coleman Dep. 151:19-24).
 11 Numerous associates declared that bag checks were “on the clock” or simultaneous
 12 with clocking out. (Camarena Decl. 15 “(I clock out after the bag check before I
 13 leave the store.”); Kennedy Decl. (“We clock out at the register so that the bag
 14 check can occur while we are clocking out.”); Garcia, M. Decl. 16 (“[A]ssociates
 15 are permitted to remain on the clock during the bag check and clock out afterwards.
 16 I have seen associates have their bag checked and then clock out.”); Rael Decl 15
 17 (“No one has ever told me that I have to clock out before having my bag
 18 checked.”); Vasquez Decl. 13 (“No one has ever told me that I have to clock out
 19 before I have my bag checked.”)).

20 Bag checks occurred at the front of the store where employees clock out, and
 21 were extremely brief. (Williams Dep. 111:13-18; Hubbs Dep. 45:2-8; Coleman
 22 Dep. 141:23-142:10). Hubbs and others testified that a check took only seconds.¹⁰

23 ⁹ Coleman Depo. 138:14-24; Aguilar Decl. 12 (“[O]nly two or three people a day
 24 bring a bag at this store. I never bring a bag and never have to have a bag
 25 check....”); Bictoria Decl. 12 (“I never bring a bag that needs to be checked because
 26 my lunch bag is disposable.”); Kennedy Decl. 13 (“I bring a bag but it is not always
 checked. Most of the people I work with do not bring bags.”); *see also* Bun Decl.
 14; Diaz Decl. 14; Doornbos Decl. 13; Duran Decl. 14; Fleck Decl. 14; Garcia, Y.
 Decl. 11; Harris Decl. 14; Lara Decl. 11; Mercado Decl. 15; Casillas Decl. 13.

27 ¹⁰ Hubbs Dep.65:15-23; Bictoria Decl. 13; Camarena Decl. 15; Harris Decl. 15;
 28 Lopez Decl. 15; Milner Decl. 19; Salmeron Decl. 12; Valerio Decl. 13; Garcia M.
 Decl.; Garcia S. 13; Der Decl. 17; Yi Decl. 13; Fleck Decl. 15; Doornbos Decl. 13.

1 Without evidence, Plaintiffs claim that bag check logs appear “to be forms
2 that were filled out on a daily basis....” (ECF 87-1, ¶ 24). Hubbs never saw or
3 completed a log while employed. (Hubbs Dep. 128:1-129:11). Coleman testified
4 that bag check logs stopped being used at the beginning of 2015. (Coleman Dep.
5 150:16-151:2). Boas testified that bag check logs were “not a program” that was
6 “universally in place” and were not used at every store.¹¹ (Boas Dep. 115:16-23).

7 **E. Big Lots’ Lawful Rest Break Policy and Practice.**

8 Big Lots maintains a lawful rest break policy in its Handbook. (Jeric Dep.
9 117:1-19, Ex. 9, Handbook, “Rest Breaks and Meal Periods”). Employees are
10 trained on the Policy when they are hired. (Jeric Dep. 50:6-10). The Policy applies
11 to employees working overnight shifts. (Jeric Dep. 99:5-22, 117:3-15, Ex. 9; Boas
12 Dep. 272:20-273:13). Human Resources checks with associates and reviews
13 schedules to ensure that associates are taking breaks. (Jeric 48:2-13).

14 Associates are instructed to notify a supervisor if they do not take a rest
15 break. (Jeric Dep. 86:2-89:6, Ex. 01, Handbook, “Rest Breaks and Meal Periods”).
16 The Company investigates complaints and instructs payroll to pay a penalty if it
17 determines an employee did not get a break.¹² (Jeric. Dep. 147:7-14; Boas Dep.
18 259:25-260:12, Ex. 26, at 1 “Break & Lunches Best Practices”). Boas was unaware
19 of any such complaints. (Boas Dep. 259:25-260:12). Jeric was aware of three such
20 complaints during her entire time at Big Lots. (Jeric Dep. 24:11-12; 28:2-29:21,
21 30:17-20). One complaint was several years ago and Jeric testified a penalty was
22 paid; the second complainant worked insufficient hours to be eligible for breaks;
23 and the third complainant received breaks, just not at the time she wanted. (*Id.*)

24 ¹¹ The Company searched 20 stores, and found logs at only six stores, many of
25 which only had logs for a few months, while others had large gaps of time for which
26 there were no logs. (Jeric Decl. 9-10). The logs that were found are often partially
complete, omit last names, omit the time, or round the time to the nearest hour/half-
hour. (Boas Dep. 281:12-286:3, Ex. 12; Jeric Decl. 9, Ex. 1).

27 ¹² Because rest breaks are “on the clock,” there are no records that indicate when a
28 rest break is missed, and thus no feasible way to develop an “automatic pay” system
like Big Lots has for meal breaks. (Jeric Dep. 125:24-25).

1 Plaintiffs were aware of the Policy. (Williams Dep. 51:11-52:3; Hubbs Dep.
2 33:10-18; Coleman Dep. 75:8-77:24). Hubbs admitted that she took her rest breaks.
3 (Hubbs Dep. 84:11-14). Coleman made sure the associates he supervised received
4 rest breaks, and does not recall anyone complaining about not receiving a break.
5 (Coleman Dep. 84:21-86:17, 88:1-5, 99:12-21).

6 Associates across California declared that they were aware of the Policy, they
7 were reminded of it by managers, their rest breaks were written onto schedules, and
8 they were always able to take their full rest breaks uninterrupted.¹³

9 **F. Big Lots' Lawful Overnight Meal Break Policy and Practice.**

10 Big Lots maintains a lawful meal period policy in its Handbook, which
11 specifically states that employees may leave the store during meal periods. (Jeric
12 Dep. 99:5-22, 117:16-19, Ex. 9). The policy applies to overnight shifts, which
13 typically last from Midnight to 6:00 or 7:00 a.m. (Jeric Dep. 99:5-22, 117:16-19,
14 Ex. 9; Boas Dep. 272:20-273:13, 278:13-15). Meal breaks for overnight shifts are
15 scheduled each day. (Tuscher Decl. 4; Serrato Decl. 3; Algarsamy Decl. 3). Big
16 Lots' computer system automatically pays a meal period premium to an associate
17 who does not clock out, or clocks out late, for a required meal period. (Unocic
18 Depo. 185:14-186:1; Jeric Depo. 123:11-13; Boas Depo. 278:1-4).

19 Plaintiffs were aware of the meal break policy. (Williams Dep. 51:11-52:3;
20 Hubbs Dep. 33:10-18; Coleman Dep. 78:2-79:2). When Williams worked an
21 overnight shift, breaks were announced over the PA system, everyone working took
22

23 ¹³ Aguilar Decl. 9-11; Albanez Decl. 10; Aquilina Decl. 11, 13; Bictoria Decl. 9-11;
24 Bun Decl. 10-13; Camacho Decl. 9-11; Camarena Decl. 9-13; Casillas Decl. 9-12;
25 Cesena Decl. 10-12; Delgado Decl. 9, Der Decl. 12, 15; Diaz Decl. 10-13; Doornbos
26 Decl. 9-13; Duran Decl. 10-13; Fleck Decl. 10, 12, 13; Garcia, M. Decl. 10-14;
27 Garcia, S. Decl. 9, 11m 12; Garcia, Y. Decl. 9, 10; Ghanem Decl. 10, 12; Harris
28 Decl. 10, 12, 13; Kennedy Decl. 9-12; Lara Decl. 8, 10; Lopez Decl. 10, 13;
Mercado Decl. 10, 14; Milner Decl. 13; Mitchell Decl. 12-15; Oldehaver Decl. 8,
10, 11; Oliva Decl. 9, 11; Rael Decl. 10-13; Saldivar Decl. 9-12; Salmeron Decl. 9;
Straub Decl. 10, 12, 13; Torres Decl. 10, 11; Valdez Decl. 8, 10; Valerio Decl. 10-
12; Vasquez Decl. 8, 9, 11; Villanueva Decl. 10-13; Yi Decl. 9-12.

1 their breaks at the same time, and she was always able to take her breaks.¹⁴
 2 (Williams Dep. 82:7-83:5). Hubbs similarly stated that overnight shift employees
 3 were able to “hang out and sit around” since the store was not open and they did not
 4 “have to worry about customers.” (Hubbs Dep. 96:16-97:3). In fact, Defendants’
 5 expert found that associates working the overnight shift clocked out for meal breaks
 6 at least 97.7% of the time. (Burke Dec. at 28).

7 Employees working an overnight shift are permitted to leave the store during
 8 meal breaks.¹⁵ (Boas Dep. 272:20-273:13; Serrato Decl. 3 (“... [A]ssociates are
 9 permitted to leave the store during their meal break.... There is a McDonald’s near
 10 the store and I have seen associates working these shifts go there during a meal
 11 break.”); Tuscher Decl. 4 (“Associates are able to leave the store during their meal
 12 breaks on the overnight and early morning shifts.”); Algarsamy Decl. 3
 13 (“Associates working the overnight shift are permitted to leave the store during
 14 their meal breaks.”). None of the Plaintiffs testified that they could not leave the
 15 store during meal breaks, and Plaintiffs have produced no evidence that anyone was
 16 not permitted to leave the store.

17 **G. Calculation of Big Lots’ Quarterly Bonuses.**

18 Quarterly bonuses are paid to managers and leads pursuant to the terms of the
 19 Bonus Program. (Boas Dep. at 63:18-70:10, 279:7-20, Ex. 4; *see also* ECF 87-25).
 20 As the Program states on its face, the bonus is calculated as a percentage of
 21 associates’ total quarterly earnings, which includes regular pay and overtime. (Boas

22 ¹⁴ *See also* Straub Decl. 8 (“During night shifts, everyone goes at the same time and
 23 the freight manager announces when it is time for everyone to take their meal
 24 breaks.”); Ghanem Decl. 10 (“During the night shift, managers will tell us when to
 take our breaks.”).

25 ¹⁵ Plaintiffs rely upon a paragraph of a 2009 document to argue that overnight crews
 26 are required to remain in the store and remain clocked in during meal breaks. Boas
 27 stated this paragraph was not current practice, and Plaintiffs have produced no
 28 evidence that this paragraph was ever followed. (Boas Dep. 264:19-265:2, 272:14-
 273:13, Ex. 28). Even if it were, due to Big Lots’ automatic meal premium system,
 associates following the paragraph would be paid for the meal period and receive an
 additional premium. (Boas Dep. 264:19-265:2, 280:15-19, Ex. 28).

1 Dep. at 279:21-280:6; Coleman Dep. 176:2-177:25; Williams Dep. 150:7-12;
 2 Oakley Decl. at 3-4; *see also* Answers to Special Interrogatories (Set Two) at No.
 3 13; ECF 87-25).¹⁶

4 Each time Coleman or Williams received a bonus, it was calculated by taking
 5 quarterly earnings, including overtime, and multiplying them by the percentage
 6 called for in the Bonus Program. (Oakley Dec. at 5-20; Burke Dec. at 30).

7 ARGUMENT

8 **A. Standard of Review.**

9 “A party seeking class certification must affirmatively demonstrate his
 10 compliance with the Rule” *Wal-Mart Stores v. Dukes*, 131 S. Ct. 2541, 2551
 11 (2011). A court may certify a class only if it “is satisfied after a rigorous analysis”
 12 that each Rule 23 requirement has been satisfied. *Dukes*, 131 S. Ct. at 2551.

13 Commonality must be shown by a “common contention” that is “of such a
 14 nature that it is capable of classwide resolution – which means that determination of
 15 its truth or falsity will resolve an issue that is central to the validity of each one of
 16 the claims in one stroke.” *Dukes*, 564 U.S. at 338. “[I]t is insufficient to merely
 17 allege any common question.” *Ellis v. Costco Wholesale Corp.*, 657 F.3d 970, 981
 18 (9th Cir. 2011). “[A] plaintiff must present ‘significant proof’ that the employer
 19 operated under a ‘general policy’ or practice.” *Coleman v. Jenny Craig, Inc.*, 2013
 20 U.S. Dist. LEXIS 176294, *25 (9th Cir. 2013), *citing* *Wang v. Chinese Daily News*,
 21 737 F.3d 538 (9th Cir. 2013). “‘If there is no evidence that the entire class was
 22 subject to the same allegedly **unlawful policy** or practice, then there is no question
 23 common to the class.’” *Coleman, supra, citing Ellis*, 657 F.3d at 983 (emphasis
 24 added). Furthermore, “[t]o satisfy commonality, there must be significant proof that
 25 the entire class has suffered a common injury.” *Thomasson v. GC Services Limited*

26
 27 ¹⁶ This method is lawful under federal and California law. *See* 29 C.F.R. § 778.503
 28 (method “includes proper overtime compensation as an arithmetic fact.”); *Chavez v. Converse, Inc.*, 2016 U.S. Dist. LEXIS 110305, *4 (N.D. Cal. Aug. 18, 2016).

1 *Partnership*, 539 Appx. 809, 810 (9th Cir. 2013), *citing Evon v. Law Offices of*
 2 *Sidney Mickell*, 688 F.3d 1015, 1029 (9th Cir. 2012). The Court “*must* consider the
 3 merits if they overlap with the Rule 23(a) requirements,” and the Court must
 4 resolve factual disputes to the extent necessary to determine whether class
 5 certification is appropriate. *Ellis*, 657 F.3d at 981, 983 (emphasis in original).

6 **B. The Complaint Does Not Provide Notice Of Three Subclasses.**

7 None of Plaintiffs’ proposed subclass definitions were included in the
 8 operative complaint, which identifies one class of all non-exempt employees.
 9 *Compare* ECF 87, pp. 1-2 to ECF 56, p. 3. This Court denied a motion for class
 10 certification for this precise reason¹⁷ in one of the prior cases brought against Big
 11 Lots by Plaintiffs’ Counsel’s prior law firm.¹⁸ Additionally, three of the claims that
 12 Plaintiffs now seek to certify – relating to overnight shifts and bonuses – are not
 13 identified in the Second Amended Complaint. *Compare* ECF 87, pp. 1-2 to ECF 56.
 14 Indeed, the words “overnight” and “bonus” do not appear in the complaint.¹⁹ This
 15 prejudices Defendants, who would have sought additional discovery and moved for
 16 summary judgment had notice been provided.²⁰ Accordingly, this Court should
 17 deny certification of those three proposed subclasses. *See e.g., Amey v. Cinemark*
 18 *USA Inc.*, 2015 U.S. Dist. LEXIS 63524 at *61 (N.D. Cal. May 13, 2015) (to allow
 19 class certification “on a theory alleged nowhere in the complaint would be unfair to
 20 the defendants and improper as a matter of pleading.”).²¹

21 ¹⁷ *Baker v. Big Lots Stores, Inc.*, CV 08-1450 (C.D. Cal. 2009), copy attached as
 22 Exhibit 10 to the Request for Judicial Notice (“RJN”) filed concurrently herewith.

23 ¹⁸ Plaintiffs’ counsel’s prior law firm brought *Baker* and *Ramirez v. Big Lots Stores,*
 24 *Inc.*, Case No. 12CECG00497 (L.A. Sup. Ct. 2012). Plaintiffs in those cases were
 25 unsuccessful in obtaining class certification, including (in *Ramirez*) in the
 unopposed context of a settlement. *See* RJN, Exhs. 10, 12.

26 ¹⁹ Plaintiffs also failed to meet and confer. *See* L.R. 7-3; Knueve Dec. at 8-10.

27 ²⁰ There are also statute of limitations problems. If Plaintiffs are allowed to proceed
 with these claims, they will have unfairly allowed the class membership to grow for
 the three years this case has been pending.

28 ²¹ *See also Holak v. Kmart Corp.*, 2014 U.S. Dist. LEXIS 78472 at *76 (E.D. Cal.
 DEFENDANTS’ OPPOSITION TO PLAINTIFFS’ -11-
 MOTION FOR CLASS CERTIFICATION

C. The Court Should Deny Certification Of The Closing Shift Class.

a. Introduction.

As Plaintiffs appear to agree, Big Lots' closing procedure is that associates should complete all duties, perform bag checks if necessary, clock out, set the alarm, and leave the store. ECF 87, p. 6. Plaintiffs argue that the time between clocking out and setting the alarm is compensable, and propose to compare Big Lots' time records to third parties' alarm records. Plaintiffs' proposal is flawed, and Plaintiffs' expert's analysis is not reliable, in part because there is no synchronization between Big Lots' time clock and the third parties' alarm. *See* Burke Dec. at 7-11. Even if the difference between the systems is slight – e.g., one minute – this difference is significant when Plaintiffs' expert admits that the most common “gap” he found was one minute, and the average “gap” was two minutes.

Moreover, this Court has already rejected the precise theory brought by Plaintiffs, granting summary judgment and stating:

The brief moments that Plaintiff spent in and around the store after clocking out are an inevitable and incidental part of closing up any store at the end of business hours. There will always be some unaccounted-for seconds spent on setting an alarm, physically leaving the store, locking the door, and walking out at the end of a closing shift [but] not every second can be or need be recorded and compensated.

Troester v. Starbucks, 2014 U.S. Dist. LEXIS 37728 at *13-14 (C.D. Cal. 2014).

b. The subclass does not meet the requirements of Rule 23(a).

Plaintiffs have failed to present “significant proof” of a “general policy” that unlawfully caused a “common injury” to the “entire class.” *Coleman*, 2013 U.S. Dist. LEXIS 176294, *15, *16 (refusing to certify subclasses where plaintiff “fails to demonstrate that” the employer’s “policies are facially invalid or otherwise applied uniformly to employees in violation of California’s labor code”). Big Lots’

June 6, 2014); *Munoz v. Giumara Vineyards Corp.*, 2012 U.S. Dist. LEXIS 93043 at *53 (E.D. Cal. July 5, 2012); *Brown v. Am. Airlines, Inc.*, 285 F.R.D. 546, 581 (C.D. Cal. 2011).

1 procedure is the same procedure that this Court declared to be lawful in *Troester*.
 2 Even Plaintiffs' expert's unreliable analysis concluded that the most common "gap"
 3 between clock out and alarm setting was one minute, and the "average gap" was 2
 4 minutes. This time is *de minimis* under *Troester*.

5 This Court "*must* consider the merits if they overlap with the Rule 23(a)
 6 requirements," and resolve factual disputes to the extent necessary to determine
 7 whether class certification is appropriate. *Ellis*, 657 F.3d at 981, 983. Here,
 8 Plaintiffs have failed to submit "significant proof" of a common unlawful practice.

9 **c. The subclass does not meet the requirements of Rule 23(b)(3).**

10 Individualized issues predominate because determining (1) if a class member
 11 spent a non-*de minimis* amount of time off the clock and (2) was under Big Lots'
 12 control after clocking out requires an individualized inquiry for each class member
 13 on each occasion he or she worked the closing shift.

14 The evidence shows that most employees working the closing shift did not
 15 suffer an unlawful delay. *Supra*, pp. 3-5. Even assuming that some hypothetical
 16 class members suffered more than *de minimis* delay, resolving their claims would
 17 require individualized inquiry. While Plaintiffs assert that "[i]ndividual issues, for
 18 instance, ... time spent off the clock [does] not impact the liability analysis at all,"
 19 (ECF 87 at 11), this argument has been rejected by multiple courts, including this
 20 one. *See, e.g., Reed v. Cnty. Of Orange*, 266 F.R.D. 446, 462 (C.D. Cal. 2010)
 21 ("[D]etermining whether the time they spent on off-the-clock activities was *de*
 22 *minimis* will necessarily result in individualized inquiry due to the individualized
 23 nature of the claims Accordingly, this factor weighs heavily in favor of
 24 decertification."); *Quinlan v. Macy's Corp. Servs., Inc.*, 2013 U.S. Dist. LEXIS
 25 164724, *13 (C.D. Cal. 2013) ("[D]ifferences in waiting times, not only between
 26 employees, but also by the same employee on different occasions, might well affect
 27 not only a class member's recovery, but the very viability of a particular claim.").

28 Moreover, the mere fact that an employee was in the store after closing does

1 not establish that the employee was doing compensable work during that time,
 2 especially given the brief amounts of time at issue. *See Stiller v. Costco Corp.*, 298
 3 F.R.D. 611, 628 (S.D. Cal. 2014) (individual questions predominated on closing
 4 shift claim because “there is no common answer as to whether each class member
 5 actually performed uncompensated OTC work”). For example, an employee could
 6 clock out and then make a personal phone call or have a conversation with a co-
 7 worker before leaving the store.²² There is no class-wide method of showing that
 8 any work was performed during that time.

9 In *Stiller*, plaintiffs claimed a policy prevented employees working closing
 10 shift from exiting until cash was deposited in the vault. The court concluded:

11 [D]etermining whether the Alleged Policy existed, was enforced on a
 12 companywide basis, and operated in a way that resulted in employees being
 13 under Costco’s control, will only answer the question of whether employees
 14 were sometimes detained without pay as a result of the Alleged Policy. ...
 15 Costco has offered convincing evidence that not all employees experienced
 16 unpaid delay as a result of the Alleged Policy.... And, if it can only be
 17 determined on a classwide basis whether the Alleged Policy sometimes
 18 resulted in unpaid [off the clock] time, individualized determinations will be
 19 required to determine the question of liability. This is because liability hinges
 20 on whether employees actually performed [off the clock] work.

21 *Id.* at 20 (emphasis original). As in *Stiller*, individualized issues predominate here
 22 because there is no common answer as to whether class members performed
 23 compensable work between clocking out and leaving the store. Accordingly, class
 24 certification should be denied. *See Stiller*, 298 F.R.D. 611; *Koike v. Starbucks Corp.*,
 25 378 Fed. App’x 659, 661-62 (9th Cir. 2010) (affirming denial of class certification
 26 based on finding that “individualized factual determinations were required to
 27 determine whether class members did in fact engage in OTC work and whether [the
 28 employer] had actual or constructive knowledge of the OTC work performed.”).

For these same reasons, Plaintiffs have failed to establish that a class action is
 the superior method of resolving closing time claims. Determining what employees

²² Plaintiffs’ proposed class includes assistant managers (ECF 87 at 8), who had
 keys to the store and were in control of when they left. The fact that managers were
 in the store after clock out does not establish that they were under Big Lots’ control.

1 were doing after clock out, and for how long, would result in unmanageable mini-
 2 trials for each class member. Plaintiffs have offered no class-wide method of
 3 determining if an employee was performing compensable work after clock out. The
 4 only method Plaintiffs have offered for determining how long an employee was in
 5 the store is by comparing alarm records to the punch data, which is unreliable. Even
 6 if it is possible to determine now the different times used by the alarm system and
 7 the time clock, it would require determining that difference at each store for each
 8 point in time throughout the class period. Plaintiffs have failed to establish
 9 superiority and the closing shift class should not be certified.

10 **D. The Court Should Deny Certification Of The Security Inspection Class.**

11 **a. The proposed subclass is not ascertainable.**

12 A class definition should be “precise, objective, and presently *ascertainable*.”
 13 *O’Connor v. Boeing North American, Inc.*, 184 F.R.D. 311, 319 (C.D. Cal. 1998)
 14 (emphasis added). *See also Williams v. Oberon Media, Inc.*, 468 Fed.Appx. 768,
 15 770 (9th Cir. 2012). Plaintiffs’ proposed class is not ascertainable because it cannot
 16 be determined which employees “were subject to security checks at Big Lots
 17 stores.” (ECF 87 at 12). Although Plaintiffs’ Motion falsely states that all
 18 employees undergo a check, all of the competent evidence establishes that (at most)
 19 only employees who brought bags had a check.²³ *See Supra*, pp. 5-6. Moreover,
 20 there are not complete or useable records regarding bag checks. *Id.* at 7.
 21 Determining which employees belong in the class requires individual inquiries, and
 22 the class is not presently ascertainable. *See Ogiamien v. Nordstrom, Inc.*, 2015 U.S.
 23 Dist. LEXIS 22128, *12 (C.D. Cal. Feb. 24, 2015) (denying certification of bag
 24 check class in part due to lack of ascertainability where “not every employee carried
 25 a bag and not every employee with a bag was checked”); *Quinlan*, 2013 U.S. Dist.
 26 LEXIS 164724 (denying certification of bag check class in part because it was not
 27 possible to determine which employees brought bags to work).

28 ²³ Some stores did not perform bag checks at all. *Supra* at p. 5.

1 **b. The subclass does not meet the requirements of Rule 23(a).**

2 As is set forth in more detail below, Plaintiffs have not presented significant
3 proof that their proposed common questions are susceptible to common answers
4 that will drive this litigation. (ECF 87, p. 12). Plaintiffs are also not “typical” of any
5 hypothetical class members who were required to have a check even without a bag.
6 Additionally, there is an inherent conflict of interest within the proposed class,
7 which includes managers responsible for enforcing Big Lots’ policies (and doing
8 checks on the clock), and associates who allege that those policies were violated.
9 *Howard v. Gap, Inc.*, 2009 U.S. Dist. LEXIS 105196, n.3 (N.D. Cal. 2009).

10 **c. The subclass does not meet the requirements of Rule 23(b)(3).**

11 Individual inquiries predominate over the “common questions” proposed by
12 Plaintiffs and there is no manageable way to answer the questions on a class-wide
13 level. Plaintiffs’ first question asks whether Big Lots had a policy requiring
14 employees to undergo security checks. There is no manageable way to determine
15 who received a check on any given day because there is no manageable way to
16 determine who brought a bag on any given day. *See Ogiamien*, 2015 U.S. Dist.
17 LEXIS 22128, *12; *Quinlan*, 2013 U.S. Dist. LEXIS 164724.

18 Plaintiffs’ second question asks whether security checks were done without
19 compensation, but the answer to that question also requires unmanageable
20 individual inquiry. While Plaintiffs have testified that their checks were off the
21 clock, other associates declared that bag checks were “on the clock” or
22 simultaneous with clocking out.²⁴ *Supra* at p. 6.

23 Plaintiffs’ third question asks whether Big Lots was required to compensate
24 employees for checks, but the answer is dependent upon (1) whether (contrary to
25 policy) any manager required associates to be checked even if the associate did not
26 bring a bag; (2) whether (contrary to policy) any check was done off the clock; and

27
28 ²⁴ Bag checks, if any, were done where associates clock out. *Supra* at p. 6.

(3) whether a check was sufficiently brief to be *de minimis*. *Reed v. Cnty. Of Orange*, 266 F.R.D. 446, 462 (C.D. Cal. 2010) (“[D]etermining whether the time they spent on off-the-clock activities was *de minimis* will necessarily result in individualized inquiry due to the individualized nature of the claims Accordingly, this factor weighs heavily in favor of decertification.”); *Quinlan*, 2013 U.S. Dist LEXIS 164724, at *13 (“[D]ifferences in waiting times, not only between employees, but also by the same employee on different occasions, might well affect not only a class member’s recovery, but the very viability of a particular claim.”)

Individualized inquiries predominate, and a class action is also not superior or manageable. The Ninth Circuit recently affirmed denial of certification because “there was no reasonably efficient way to determine” which class members were harmed, and therefore a class action was not a superior method of adjudication. *See Martin v. Pacific Parking Systems, Inc.*, 583 Fed.Appx. 803, 804 (9th Cir. 2014), *cert. denied*, 135 S. Ct. 962 (2015); *see also Pierce v. County of Orange*, 526 F.3d 1190, 1200 (9th Cir.), *cert. denied*, 555 U.S. 1031 (2008) (affirming decertification of class because “Rule 23(b)(3) would not offer a superior method for fair and efficient adjudication in light of expected difficulties identifying class members”). Plaintiffs have proposed no manageable way of determining who had bag checks, or who (if anyone) was allegedly harmed.²⁵ The class should not be certified.

E. The Court Should Deny Certification Of The UCL Rest Break Premiums Class.

a. The subclass does not meet the requirements of Rule 23(a).

Plaintiffs have not established commonality because they have not submitted

²⁵ Plaintiffs have also failed to offer a damages plan. Plaintiffs’ expert proposes to come up with a plan, but Plaintiffs were required to come forward with a plan at certification, not promise to provide a plan later. *Comcast v. Behrend*, 133 S.Ct. 1426 (2013). Even Plaintiffs’ vague proposals are unworkable because the 9th Circuit has “consistently held” that sampling and representative testimony may not be “expanded into the realm of damages.” *Jimenez v. Allstate Ins. Co.*, 765 F.3d 1161, 1167 (9th Cir. 2014); *Spears v. First Am. eAppraiseIT*, 2014 U.S. Dist. LEXIS 130521, *65 (N.D. Cal. 2014). *See also* Burke Dec. at 7-8.

1 “significant proof” that the entire class was subject to an unlawful practice.
 2 Plaintiffs claim that Big Lots “had no mechanism in place to monitor or pay rest
 3 break premiums,” ECF 87 at 17, but this is contradicted by the evidence. *Supra* at p.
 4 7. Additionally, resolution of the Plaintiffs’ proposed common questions (ECF 87,
 5 p. 15) are not “apt to drive the resolution of the litigation,” because, as is explained
 6 below, each class member would still need to establish that she was denied a break.

7 Plaintiffs also cannot establish typicality because the proposed class includes
 8 managers responsible for enforcing the rest break policy and associates alleging that
 9 the policy was violated. *Gap*, 2009 U.S. Dist. LEXIS 105196 at n.3.

10 **b. The subclass does not meet the requirements of Rule 23(b)(3).**

11 Even if Plaintiffs could prove that Big Lots “admitted” a policy of not paying
 12 rest break premiums (which they cannot), it would not establish a violation on a
 13 class-wide basis. Courts regularly hold that an “employers’ liability springs not
 14 simply from a defective policy, but from proof that rest breaks were unlawfully
 15 denied.” *Burnell v. Swift Transp. Co of Ariz., LLC*, 2016 U.S. Dist. LEXIS 181372,
 16 *11 (C.D. Cal. May 4, 2016) (collecting cases); *Cummings v. Starbucks Corp.*,
 17 2014 U.S. Dist. LEXIS 51970, *60 (C.D. Cal. Mar. 24, 2014) (denying certification
 18 where plaintiff alleged that defendant “failed to pay rest break penalties” because
 19 “that claim depends on proving that the class was entitled to a rest break and did not
 20 receive one”); *Ordonez v. Radio Shack, Inc.*, 2013 U.S. Dist. LEXIS 7868, *38
 21 (C.D. Cal. 2013) (denying certification because “whether putative class members
 22 were actually provided or deprived of the rest breaks owed to them requires
 23 individualized inquiries.”); *In re Taco Bell Wage & Hour Actions*, 2013 U.S. Dist.
 24 LEXIS 380 (E.D. Cal. Jan. 2, 2013) (despite facially invalid policy, denying
 25 certification due to lack of class-wide proof due to lack of records of rest breaks); *In*
 26 *re Autozone, Inc.*, 2016 U.S. Dist. LEXIS 105746, *46 (N.D. Cal. Aug. 10, 2016)
 27 (decertifying rest break class where “there are no records of rest breaks” because
 28 “assessing class members’ claims of lost rest breaks requires an individual

analysis”). These principles are particularly applicable here, where Hubbs and numerous other associates testified that they received rest breaks, and Coleman testified that he ensured that everyone in his store took breaks.²⁶ *Supra* at p. 8.

In *Cummings v. Starbucks*, the court found that individual questions predominated because the plaintiff lacked classwide proof of which employees were denied rest breaks. 2014 U.S. Dist. LEXIS 51970, *60. The plaintiffs alleged *inter alia* that the employer lacked a policy providing for rest break premiums. *Id.* at *16-*17. However, the court reasoned that it could not “rely on uniform policies to the near exclusion of other relevant factors touching on predominance.” *Id.* at *54 (citing *Abdullah v. U.S. Sec. Assoc. Inc.*, 731 F.3d 952 (9th Cir. 2013)). The court held that a class could not be certified based on the lack of a policy providing for rest break premiums because that claim “depends on proving that the class was entitled to a rest break and did not receive one.” *Id.* at *60.

Plaintiffs do not even attempt to address these individualized questions. Their sole proposal is to calculate an alleged “meal break violation percentage” and apply it to the total shifts eligible for rest breaks. ECF 87-40, ¶ 38, 41. This proposal is seriously flawed and should be given short shrift by this Court. Plaintiffs provide no foundation, and there is no reason to believe, that a “meal break violation percentage” has anything to do with rest breaks. *See* Burke Dec. at 17. In fact, Plaintiffs’ proposal is “trial by formula” that has been rejected by the Supreme Court. *Wal-Mart Stores, Inc. v. Dukes*, 131 S. Ct. 2541, 2561 (U.S. 2011). Even if Plaintiffs’ proposal made any sense, it does not address who (if anyone) was denied a rest break.²⁷

Individualized inquiries predominate and the subclass is not manageable

²⁶ This also distinguishes this case from *Safeway v. Superior Court*, 238 Cal. App. 4th 1138, 1158 (2nd Dis. 2015), upon which Plaintiffs rely. In *Safeway* (a meal break, not rest break, case) the court found evidence of a “deep, system-wide error” in the provision of meal breaks. Here, there is no remotely similar evidence.

²⁷ For these same reasons, Plaintiffs have failed to present a workable damages plan.

1 because even if Plaintiffs could establish that Big Lots had a policy of not paying
 2 rest break premiums (which they cannot), there is no class-wide proof of who (if
 3 anyone) was denied rest breaks, and who (if anyone) is owed rest break premiums.

4 **F. The Court Should Deny Class Certification Of The Overnight Shift**
 5 **Class And The UCL Meal Period Premiums Class.**²⁸

6 **a. The subclass does not meet the requirements of Rule 23(a).**

7 Plaintiffs falsely state that associates working the overnight shift were not
 8 permitted to leave the store during meal breaks, relying upon one paragraph of a
 9 dated statement that is not found in the Handbook and which was disavowed by
 10 Boas.²⁹ Plaintiffs produce no evidence that any associate was actually prohibited
 11 from leaving the store, and Big Lots has presented evidence that associates working
 12 the overnight shift were permitted to leave the store during breaks.³⁰ *Supra* at p. 9.
 13 Plaintiffs have failed to establish commonality because they have failed to present
 14 “significant proof” of a “practice” that unlawfully caused a “common injury” to the
 15 “entire class.” Additionally, even *assuming arguendo* that some hypothetical class
 16 members were on some occasions prohibited from leaving the store, that did not
 17 apply to all class members. Thus, Plaintiffs’ proposed “common questions” are not
 18 susceptible of “common answers” across the class.

19 Plaintiffs have also not established that they have standing to bring this
 20 claim, or that they are typical of any hypothetical associates who were required to
 21 remain in the store during meal breaks, since they have presented no evidence that

22 ²⁸ Plaintiffs claim that class members were prohibited from leaving the store during
 23 rest breaks. ECF 87, pp. 18-19. California law does not require employers to allow
 24 employees to leave the premises during rest breaks. *Klune v. Ashley Furniture*
Indus., Inc., 2015 U.S. Dist. LEXIS 44855, *21 (C.D. Cal. Apr. 3, 2015) (“Since
 25 employees are paid for their rest periods, they can be required to remain on the
 26 employer’s premises during such periods.”).

27 ²⁹ The paragraph instructs associates on the overnight shift not to clock out for meal
 28 breaks. Associates following the paragraph would be paid for the meal break time
 and would also receive a meal period premium. *Supra*, n 15.

³⁰ Defendants’ expert found that associates on the overnight shift clocked out for
 meal breaks at least 97.7% of the time. Burke Dec. at 28.

1 they were required to remain in the store during meal breaks.³¹

2 **b. The subclass does not meet the requirements of Rule 23(b)(3).**

3 Individualized inquires predominate because there is no class-wide way to
4 determine whether any associate was actually prohibited from leaving the store.
5 Additionally, because Big Lots' system automatically pays a penalty if an associate
6 does not clock out for a meal break, the Court would have to determine whether a
7 hypothetical associate may have been prohibited from leaving the store, but already
8 received a meal penalty. These individualized inquiries are further complicated
9 because Plaintiffs appear to argue (without evidence) that associates who clocked
10 out for meal breaks were prohibited from leaving the store (which would be
11 contrary to the "policy" upon which Plaintiffs purportedly rely for this claim).

12 In *Rai v. CVS Caremark Corp.* this Court denied class certification where the
13 plaintiffs offered no evidence of a common policy that managers were not permitted
14 to leave stores during their meal breaks. 2013 U.S. Dist. LEXIS 177730, *23 (C.D.
15 Cal. Oct. 11, 2013). The parties submitted competing testimony as to whether
16 managers were permitted to leave. *Id.* at *23-24. The court determined that "[t]his
17 competing testimony is insufficient ... to find that CVS had a common practice or
18 policy" and, thus, held that individual issues predominated and that a class action
19 was not superior to individual litigation. *Id.* *24-26.

20 Plaintiffs here have not demonstrated a common policy, nor any anecdotal
21 violations of law, nor have they presented proposals for trying this case or
22 determining damages on a class-wide basis. Individualized inquiries predominate,
23 and Plaintiffs have not established that a class action is manageable or superior.

24 **G. The Court Should Deny Certification Of The Regular Rate Class.**

25 **a. The class does not meet the requirements of Rule 23(a).**

26 This Court "*must* consider the merits if they overlap with the Rule 23(a)

27
28 ³¹ Williams was able to take all of her breaks on the overnight shift. *Supra*, pp. 8-9.

1 requirements,” and must resolve factual disputes to the extent necessary to
 2 determine whether class certification is appropriate. *Ellis*, 657 F.3d at 981, 983.
 3 Here, there is no real factual dispute – Plaintiffs have not produced competent
 4 evidence to substantiate their claim that Big Lots does not include overtime in its
 5 bonus calculations. To the contrary, as is set forth above, Big Lots calculates
 6 quarterly bonuses as a percentage of an associate’s quarterly earnings, including
 7 overtime. *Supra*, pp. 9-10; *see also* Burke Dec. at 30. This is permissible under
 8 federal law and California law. *See* 29 C.F.R. § 778.210; *Chavez v. Converse, Inc.*,
 9 2016 U.S. Dist. LEXIS 110305, *8 (N.D. Cal. Aug. 18, 2016) (“Converse may
 10 provide bonuses based on a percentage of total earnings and fully discretionary
 11 merit awards without recalculating the regular rate of pay.”).

12 Because Plaintiffs have failed to submit “significant proof” of a common
 13 unlawful practice relating to the quarterly bonus, the claim should not be certified.
 14 *Coleman*, 2013 U.S. Dist. LEXIS 176294 (refusing to certify subclasses where
 15 plaintiff “fails to demonstrate that” the employer’s “policies are facially invalid or
 16 otherwise applied uniformly to employees in violation of California’s labor code”).

17 Furthermore, because the Declaration of Teresa Oakley establishes that
 18 Coleman and Williams were paid bonuses in compliance with the law, Plaintiffs
 19 have not established that they are typical of any proposed class members who might
 20 have a claim, or that they have standing to pursue this claim.

21 **b. The class does not meet the requirements of Rule 23(b) .**

22 Since Big Lots’ policy complies with the law, any underpayment could only
 23 arise out of individualized deviations from the policy. Plaintiff has pointed to no
 24 such instances, but assessing whether there are any would require individualized
 25 inquiry. As such, certification of the “regular rate” class should be denied. *See*
 26 *Coleman*, 2013 U.S. Dist. LEXIS 176294, *36 (certification denied on
 27 predominance grounds where policy was facially lawful, and any unlawful activity
 28

1 must have arisen out of individualized violations not pursuant to common policy).

2 **H. The derivative claims should not be certified.**

3 Plaintiffs seek certification of certain derivative penalty claims in connection
4 with some of their proposed classes. *See* ECF 87, pp. 1-2, FN 3, 5, 7. Plaintiffs
5 have failed to meet their burden of establishing that each Rule 23 requirement is
6 satisfied as to these claims. Claims for derivative penalties such as inaccurate wage
7 statements and waiting time penalties are not simply add-ons that automatically
8 attach to Plaintiffs' other claims. They have separate statutory schemes with
9 elements fundamentally different than those at issue in Plaintiffs' other claims.³²

10 For example, to establish a claim for waiting time penalties, an employee
11 must establish that he was terminated and that the failure to provide all wages in the
12 final paycheck was "willful." *Supra*, fn. 32. Here, none of Plaintiffs' proposed
13 classes include only terminated employees, none of Plaintiffs' proposed common
14 questions deal with willfulness, and Plaintiff has not even attempted to describe a
15 class-wide method of establishing "willfulness."³³ Nor do Plaintiffs substantively
16 address any of the other derivative penalty claims in their motion.

17 Plaintiffs have not met their burden, and the derivative penalty claims should
18 not be certified.

19 **I. Plaintiffs' counsel has not shown that he is an adequate**
20 **representative.**

21 "Because class counsel seeks to determine the rights of absent putative class

22 ³² To establish a claim for waiting time penalties, an employee must establish that he
23 was terminated and that the failure to provide all wages in the final paycheck was
24 "willful." Cal. Lab. Code § 203; *see also Lewis v. Wendy's Int'l*, No. 09-07193,
25 2009 U.S. Dist. LEXIS 132013, at *3, *18 (C.D. Cal. Dec. 29, 2009). To establish a
26 claim for inaccurate wage statements, an employee must show (i) a violation of the
statute; (ii) that the violation was knowing and intentional; and (iii) that an injury
resulted from the violation. *Achal v. Gate Gourmet, Inc.*, No. 15-cv-01570, 2015
U.S. Dist. LEXIS 92148, at *56 (N.D. Cal. July 14, 2015).

27 ³³ Given that Big Lots policies are facially lawful, and the evidence of record does
28 not establish anything near systemic, wide-spread violations of law, Plaintiffs could
not establish willfulness on a class-wide basis.

1 members, a court must carefully scrutinize the adequacy of representation when
 2 considering whether to certify a class.” *Sweet v. Pfizer*, 232 F.R.D. 360, 371 (C.D.
 3 Cal. 2005). Here, two associates have left Plaintiffs’ counsel’s firm and withdrawn
 4 as counsel within the last year. (ECF 57, 76). In seeking to delay briefing in this
 5 case, Plaintiffs’ counsel attributed his need for more time to these withdrawals.³⁴
 6 As of this filing, no other attorneys have entered an appearance on behalf of
 7 Plaintiffs.³⁵ Given these acute staffing problems, Plaintiffs fail to demonstrate that
 8 counsel has the resources to adequately represent six subclasses. *See English v.*
 9 *Apple Inc.*, 2016 U.S. Dist. LEXIS 1555 at *47-48 (N.D. Cal. Jan. 5, 2016).

10 Plaintiffs have not established that counsel has the experience necessary to
 11 adequately represent six subclasses. Plaintiffs’ counsel was a co-founder, with
 12 Marc Primo, of Initiative Legal Group (ILG). RJN at ¶ 2. At some point,
 13 Plaintiffs’ counsel started to work under the Yablonovich Firm name as co-counsel
 14 with ILG.³⁶ RJN at ¶ 3, Ex. 3. Virtually all of the cases that Plaintiffs’ counsel
 15 identifies in his Declaration as qualifying experience were ILG cases from many
 16 years ago. The dockets of some of those cases do not reflect that Plaintiffs’ counsel
 17 even entered an appearance. RJN at ¶ 3, Ex. 3.

18 Plaintiffs’ counsel’s past conduct also calls into question his adequacy.³⁷ In
 19 2012, Plaintiffs’ counsel was sued in a class action alleging legal malpractice and

20
 21 ³⁴ Plaintiff’s counsel has “attempted to hire another attorney to assist him with [his]
 caseload, but has been unable to do so.” RJN ¶ 1, Ex.1.

22 ³⁵ Plaintiffs were represented at a recent 30(b)(6) deposition by Richard Hutchinson,
 23 who described himself as an “independent attorney” unaffiliated with any law firm.
 (Zucalla Dep., p. 40.) Plaintiffs’ counsel, the sole remaining attorney of record for
 24 Plaintiffs, did not attend. Mr. Hutchinson indicated his intent to file a Notice of
 Appearance “within the next day or so,” but has not done so. *Id.*

25 ³⁶ ILG later became Capstone Law, APC, the firm for whom Plaintiffs’ counsel
 26 substituted in this case. *See* ECF 9.

27 ³⁷ Courts may deny certification based on counsel’s past actions. *Viveros v. VPP*
 28 *Group, LLC*, 2013 U.S. Dist. LEXIS 97997 at *29-30 (W.D. Wis. July 15, 2013);
Bodner v. Oreck Direct, LLC, 2007 U.S. Dist. LEXIS 30408 at *7 (N.D. Cal. 2007).

1 breach of fiduciary duty. It has been alleged in *Cutting v. Yablonovich et al.* that
 2 Plaintiffs' counsel entered into a secret supplemental settlement with Wells Fargo
 3 on behalf of a class of approximately 600 clients, without notice to the class, and
 4 that Plaintiffs' counsel "maneuvered to convert the entire \$6 million settlement into
 5 attorneys' fees." See RJN at Ex. 4. The *Cutting* case remains pending.³⁸ *Id.*

6 Also in 2012, the Yablonovich Firm and ILG were co-counsel in *Eric Clarke*
 7 *v. First Transit*, Case No. 2:07-cv-06476. Attorneys associated with both firms
 8 were accused of violating orders of this Court. RJN at Ex. 5, ¶¶ 4-6. On November
 9 21, 2012, Judge Feess found ILG in contempt of Court. RJN at ¶ 6, Ex. 6.³⁹

10 The pending allegations of misconduct, the fact that most of Counsel's cited
 11 experience is derived from the defunct and previously sanctioned ILG, and the
 12 obvious staffing problems, all raise substantial doubts as to the ability of Plaintiffs'
 13 counsel to adequately represent the proposed classes.

14 CONCLUSION

15 Plaintiffs' Motion for Class Certification should be denied in its entirety.

16 Respectfully submitted,

17 Dated: March 20, 2017

18 /s/ Mark A. Knueve

19 Mark A. Knueve
 20 Daniel J. Clark
 21 Adam J. Rocco
 VORYS, SATER, SEYMOUR AND PEASE
 LLP

22 Yvette Davis
 HAIGHT BROWN & BONESTEEL LLP

23 *Attorneys for Defendants*

24 ³⁸ Plaintiffs made no effort to identify or explain the *Cutting* case, but the Court
 25 must consider it. *Farms v. Calcot, Ltd.*, 2010 U.S. Dist. LEXIS 93548 at *18 (E.D.
 26 Cal. Aug. 23, 2010) ("this Court will take into account any prior failure to proceed
 in the best interests of putative class in litigation").

27 ³⁹ Plaintiffs' counsel was co-counsel in *Gregory Parker v. Fedex National LTL,*
 28 *Inc.*, Case No. 2:11-cv-638. RJN at ¶ 7, Ex. 7. No counsel for plaintiff appeared for
 a May 2, 2011 scheduling conference. *Id.* at ¶ 8. The Court ordered counsel to show
 cause, but no response was filed. *Id.* Instead, Plaintiff settled his claims. *Id.* at ¶ 9.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

CERTIFICATE OF SERVICE

The undersigned hereby certifies that on March 20, 2017, the foregoing was filed with the Clerk of the Court for the United States District Court for Central District of California via the Court's CM/ECF system.

I certify that all participants in the case are registered CM/ECF users and that service will be accomplished by the Court's CM/ECF system.

/s/ Mark A. Knueve

Mark A. Knueve